

Nuclear Energy for Tomorrow:

Advancing Cernavodă Units 3 and 4 for
Romania's Energy Future

Europe Nuclear Energy & SMR
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Deputy Project Director
Cernavodă Units 3 and 4



AtkinsRéalis Nuclear

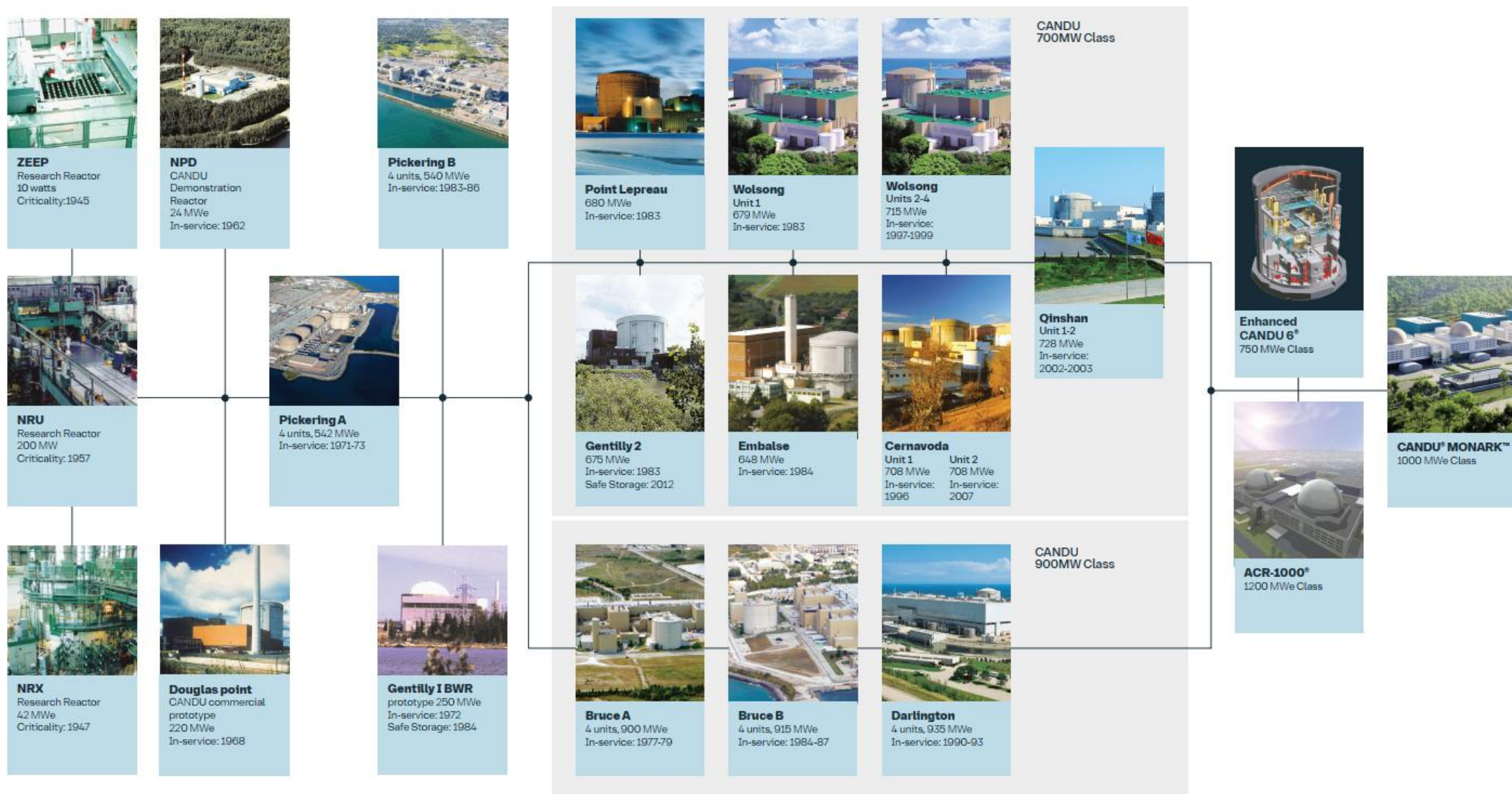
- Over **5,000 employees** in the Nuclear division mainly in Canada, US, and UK; supported by others in the broader AtkinsRéalis business.
- Extensive experience in SMR, BWR, PWR, CANDU, Fusion, Gen IV and other reactor types.
- Mobilization of large multidisciplinary program management and design teams, Owner's Engineer for construction and commissioning.

Candu Energy - the Canadian Nuclear Division; over 2,500 employees and growing - the Exclusive Licensee of the Canadian Owned CANDU technology:

- Provide OEM services and support to operating fleet.
- Involved in all CANDU life extensions (Re-tubes).
- Developing New CANDUs: EC6,, C6 for C3&4, and CANDU MONARK



Candu Reactors: 37 Deployed, 26 Remain Operational



What Makes CANDU Unique?

Natural Uranium Fuel

CANDU technology uses natural uranium as fuel, maximizing resource efficiency and sustainability in energy production.

Heavy Water Moderator

The use of heavy water as a moderator enhances neutron efficiency, allowing for better control of the nuclear reaction.

Operational Flexibility

CANDU reactors can be refueled while operating, increasing their availability and efficiency compared to traditional designs.

Medical Isotopes

Candu reactors produce medical nuclear isotopes while concurrently producing commercial power.



Romania's Energy Landscape

Current mix (2025 est.): **20%** nuclear, **30%** hydro, **25%** gas, **15%** coal, **10%** renewables

EU target:

-55%

CO₂ emissions by 2030,
Net Zero by 2050

Electricity demand
projected to grow

25-30%

by 2040

Romania imports

~15%

of energy needs today →
nuclear reduces dependency

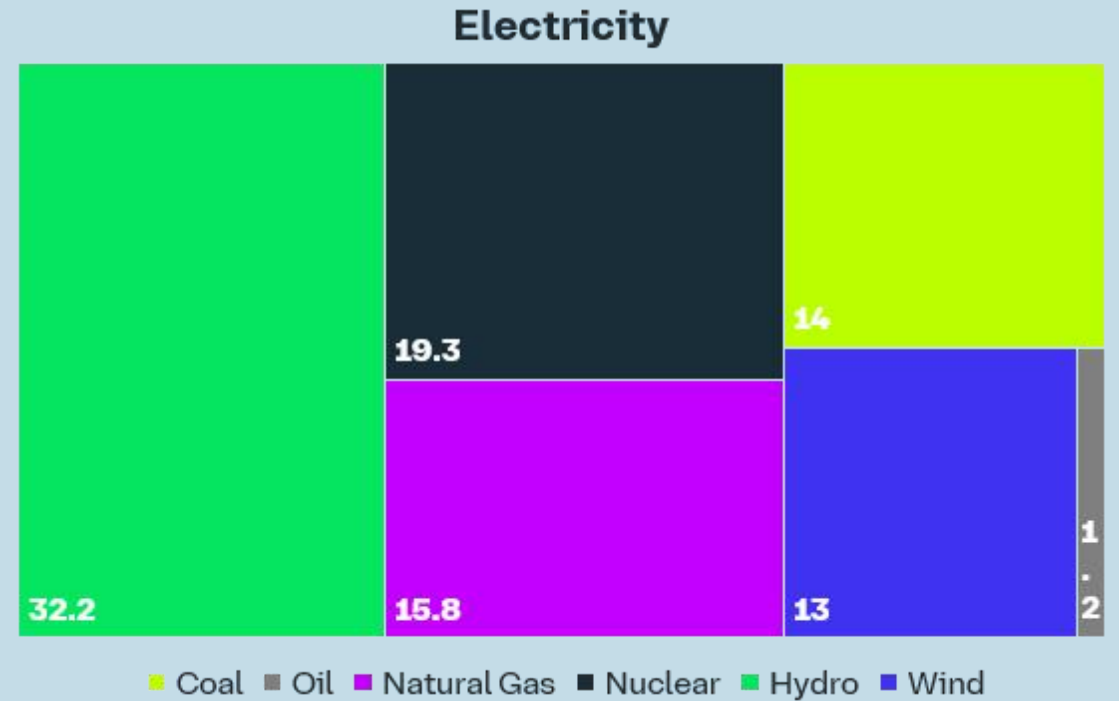
EU average nuclear share

~25% vs. Romania's

20% → room to grow

Energy Mix

Electricity generation mix, Romania, 2023



The Cernavodă Legacy

- **Unit 1**
in operation since 1996, Unit 2 since 2007
- **Capacity factor:**
Consistently >90%, among world's best reactors
- **20% of Romania's electricity supply**
~11 TWh annually
- **Safety Record:**
27+ years incident-free
- **WANO performance ranking:**
Top quartile globally
- **Unit 1 refurbishment ongoing**
→ shows long-term sustainability of CANDU fleet



Our Vision

Create clean energy for 1.5 Million homes for 60+ years

1984/1985:

Construction of Cernavoda Units 3 and 4 commenced.

Early 1990s:

Construction stopped resulting in a series of buildings at various stages of completion.

2014:

Candu Energy prepared a detailed offer to complete the building of Units 3 & 4.

2021:

Candu Energy awarded a Pre-project scope to undertake review and inspection of the existing civil structures.

2024:

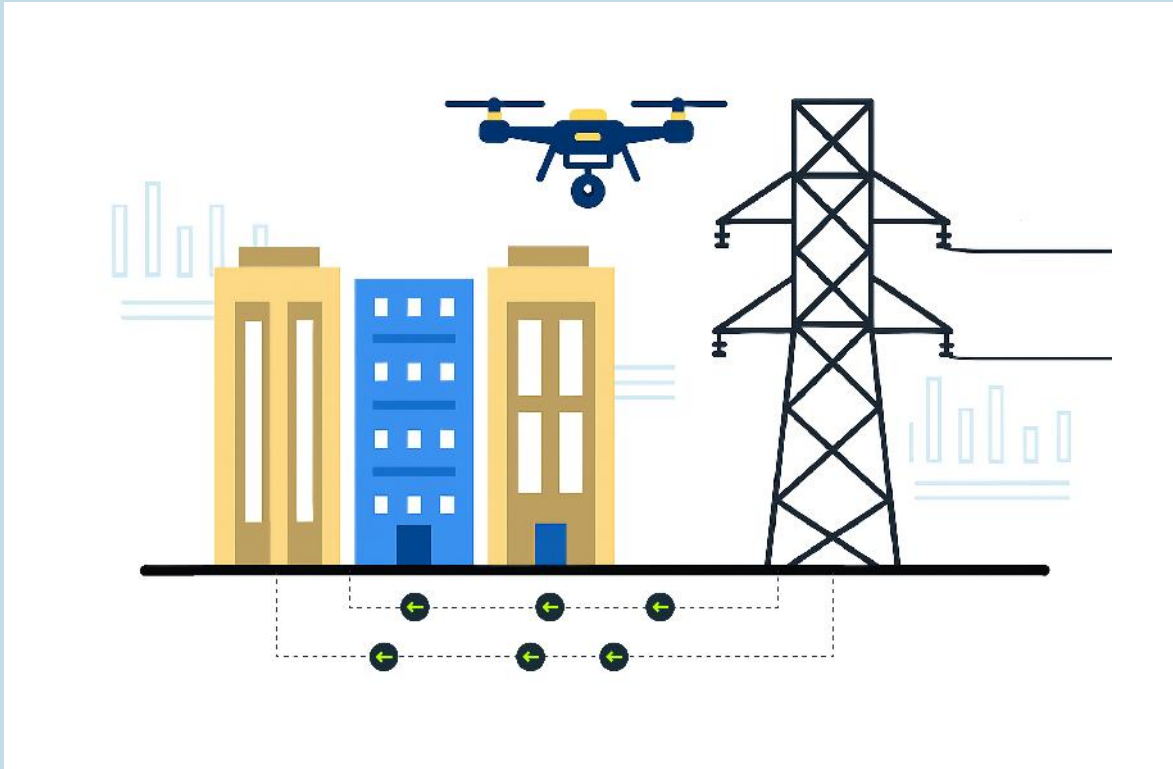
Joint Venture formed between Candu Energy, Ansaldo, Sargent & Lundy and Fluor (FCSA JV) to undertake EPCM Services for C3/4.

December 2024:

FCSA JV commences LNTP phase.



Why Units 3 & 4 Now?



Energy Security:

Reduce reliance on imports and volatile fossil markets



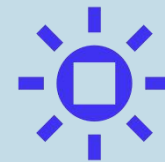
Decarbonization:

Replace coal (currently 15% of mix) with carbon-free nuclear



Industrial growth:

20,000+ jobs, target $\geq 40\%$ local supplier participation



Grid Stability:

Provides baseload to complement intermittent renewables



Timing:

Aligns with EU financing frameworks for clean energy investments

Challenges & Lessons Learned



Benefits for Romania



Jobs:
20,000+ direct and indirect during construction



Industrial Participation



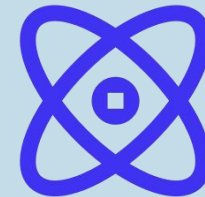
CO₂ Reduction:
Millions of tonnes avoided annually



Energy Independence:
Reduces reliance on imported gas and coal



Economic Impact:
Estimated €10B+ GDP contribution across project lifecycle



Catalyst for nuclear education and training programs in Romania

Cernavoda Units 3 & 4 Project Stages

▪ PreProject (Complete)

- Update Licensing Basis & Safety Design Guide Documents
- Assess Existing Civil Assets
- Evaluate Safety Design Changes & feasibility of moving plant control from DCC → DCS

▪ Limited Notice to Proceed (LNTP) (Current Phase)

- Complete preliminary Engineering incorporating design changes
- Submit PSAR to Romanian Regulator & FID Estimate to the Client

▪ Final Notice to Proceed (FNTP) (Next Phase)

- Complete detailed engineering, procurement, construction and submit FSAR to Romanian Regulator



Cernavoda Units 3 & 4 Joint Venture Partners

Candu

- OEM & technology-owners completing Nuclear Steam Plant Engineering

Fluor B.V

- Project Management Company performing construction-related scope and FID estimate

Sargent & Lundy Engineering

- Completing majority of the Balance of Plant Engineering

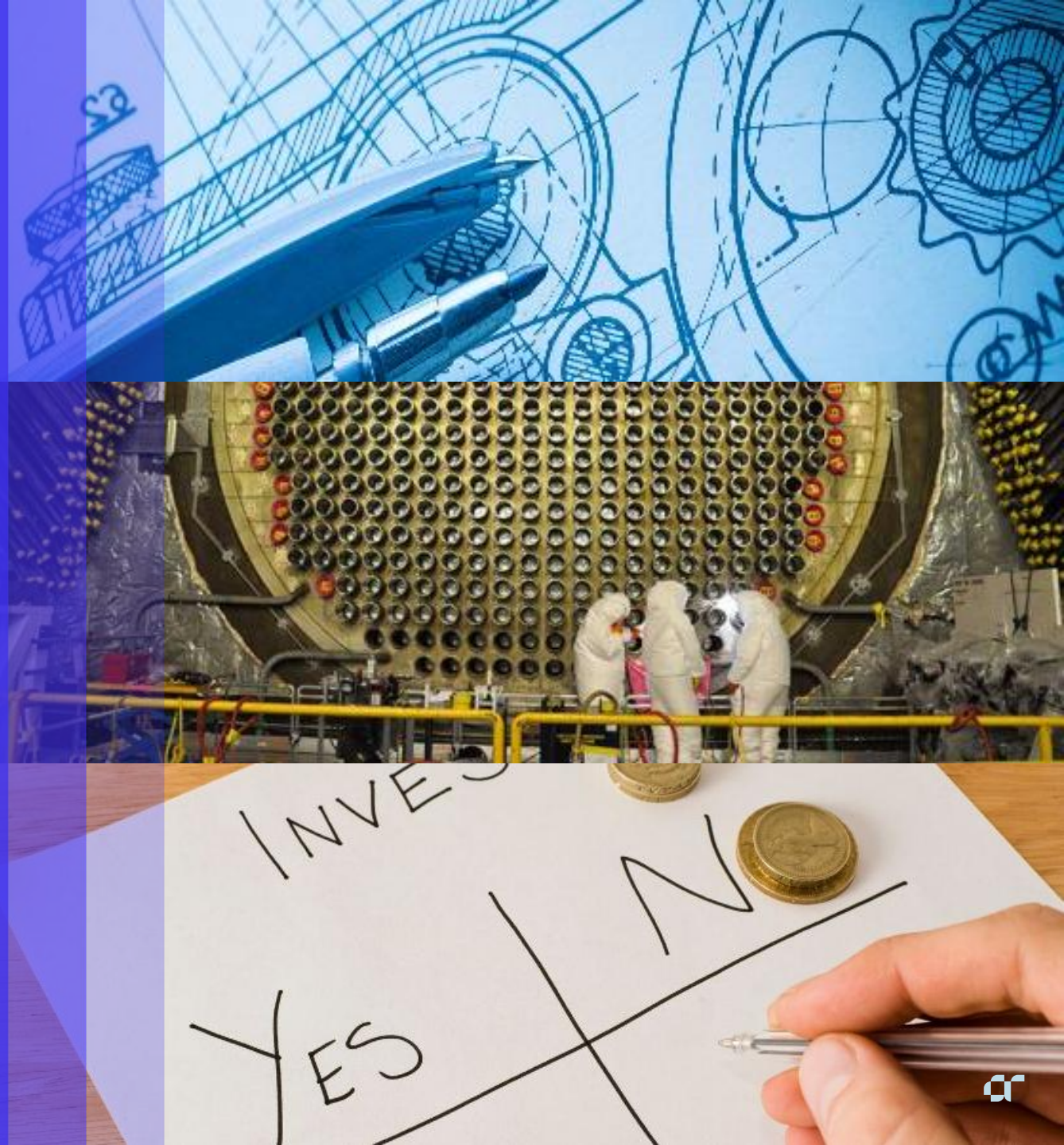
Ansaldo Energia

- BOP OEM performing portions of the Balance of Plant Engineering



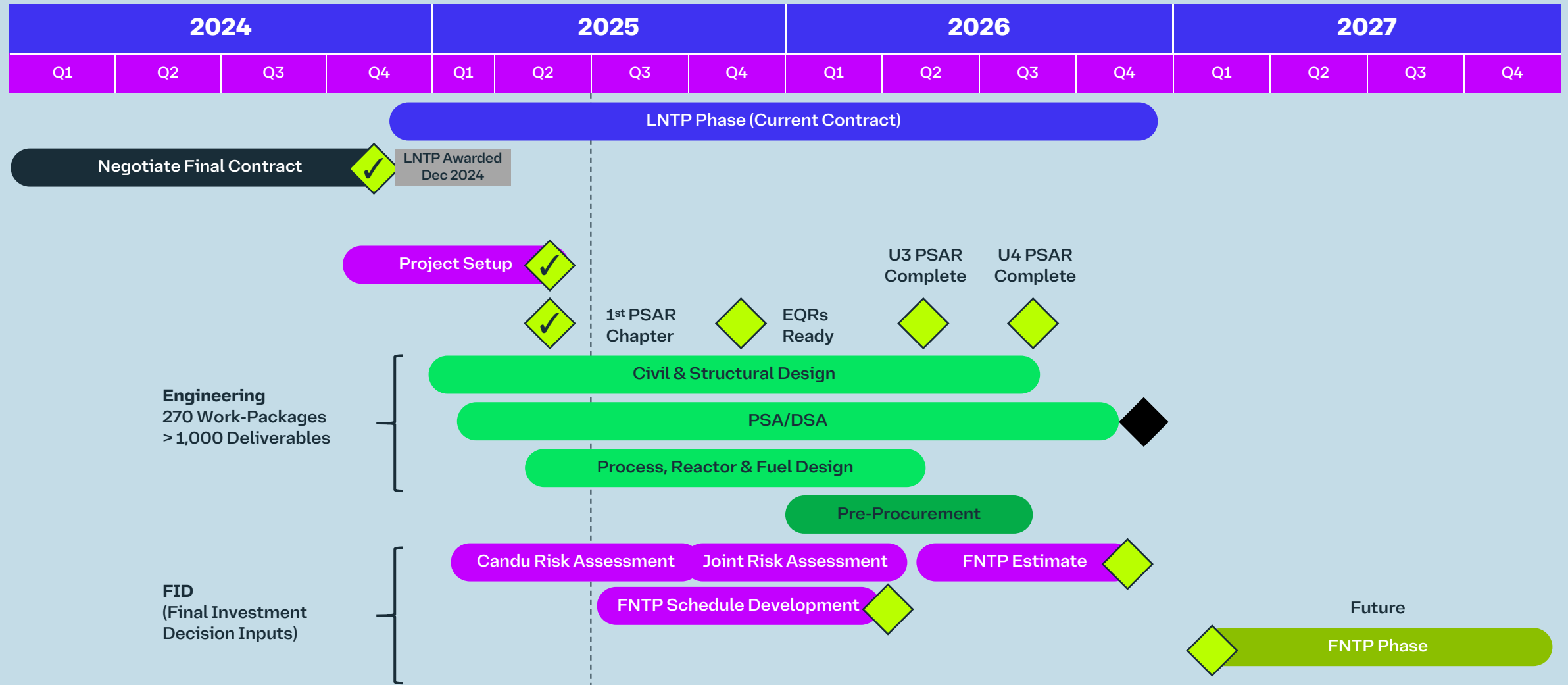
Cernavoda Units 3 & 4 LNTP Key Objectives:

- Complete preliminary engineering for select systems & detailed engineering for long-lead equipment, incorporating Safety & Non-Safety Design Changes
- Submit the Unit 3 & 4 Preliminary Safety Analysis Reports (PSAR) to the Romanian Regulator to acquire the License to Construct (LtC)
- Provide a budgetary estimate to the Client for the next phase of the Project to make the Final Investment Decision (FID)



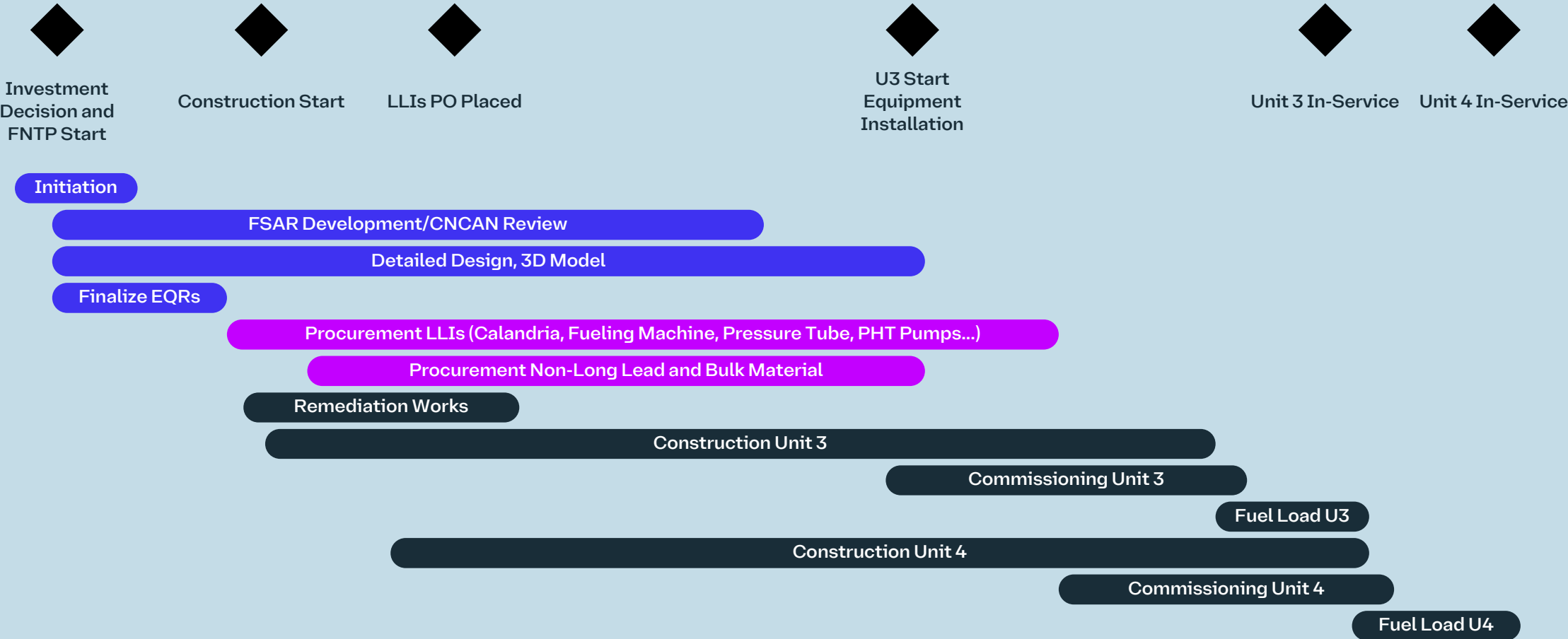
Cernavoda Units 3 & 4 FNTTP Phase Schedule

Overall Schedule



Cernavoda Units 3 & 4 FNTTP Activities

Indicative Only



Global Collaboration

Financing support:

Export Credit Agencies (EDC, US ExIm, SACE)

Advisors:

Deloitte (Financial), JP Morgan (Lender)

Technical partnerships:

Canada, Italy, US, Romania

Romania as nuclear hub

for Eastern Europe → capability export potential

International collaboration

ensures technology, financing, and best practices converge



Closing

- Cernavodă 3 & 4 = cornerstone of Romania's energy future
- Secure, clean, long-term baseload power
- Strengthens national energy independence
- Drives economic and industrial growth
- Aligns Romania with EU climate goals
- Not just reactors → resilience, opportunity, leadership



Engineering a better
future for our planet
and its people

AtkinsRéalis

Thank You

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